# Indonesia InternationalBanking Convention 2012 JW Mariott, Jakarta 16 February 2012



# A Bridge Too Far; The Strive to Establish A Financial Service Regulatory Authority in Indonesia

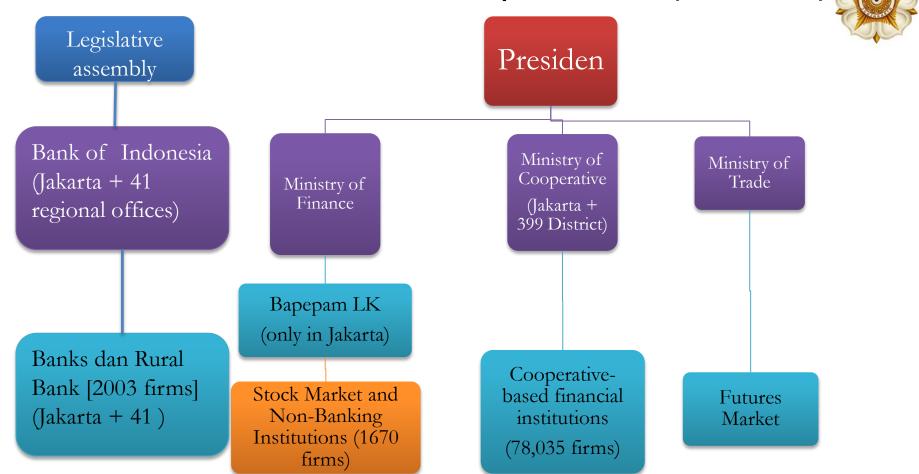
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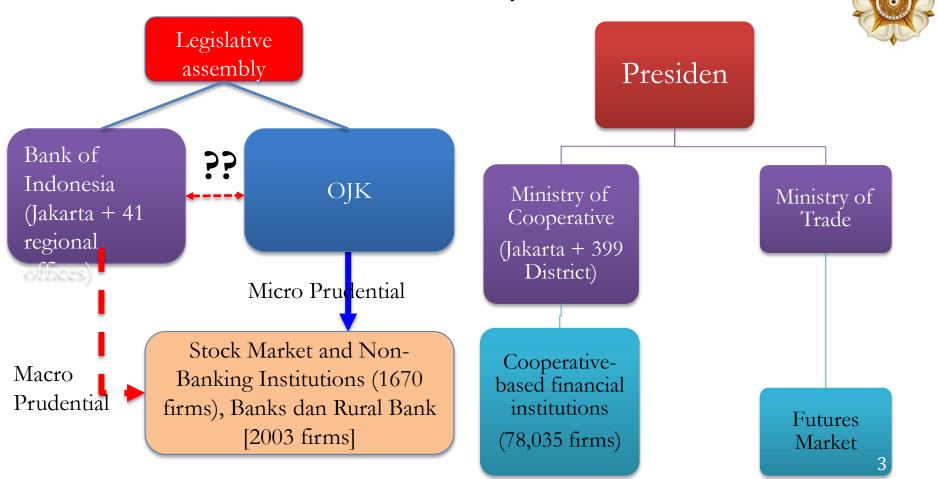
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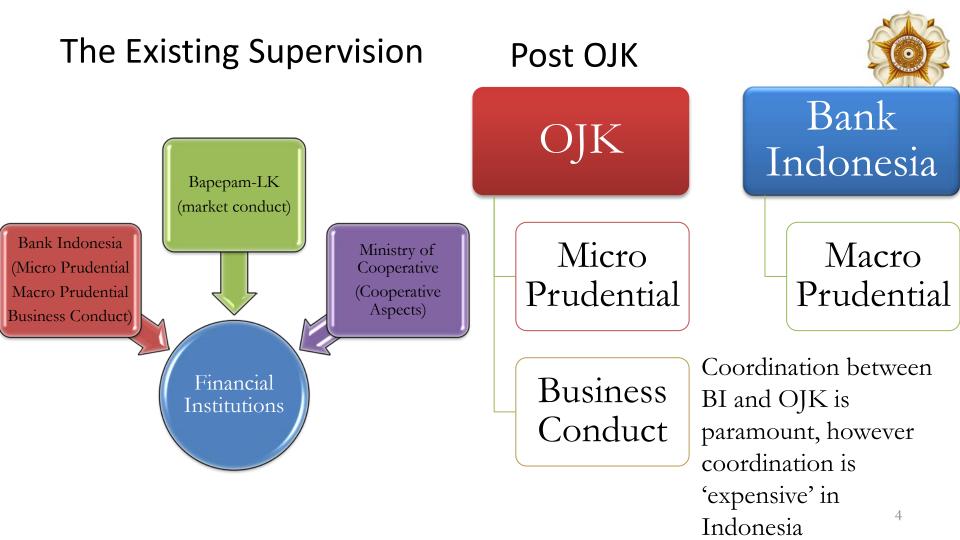
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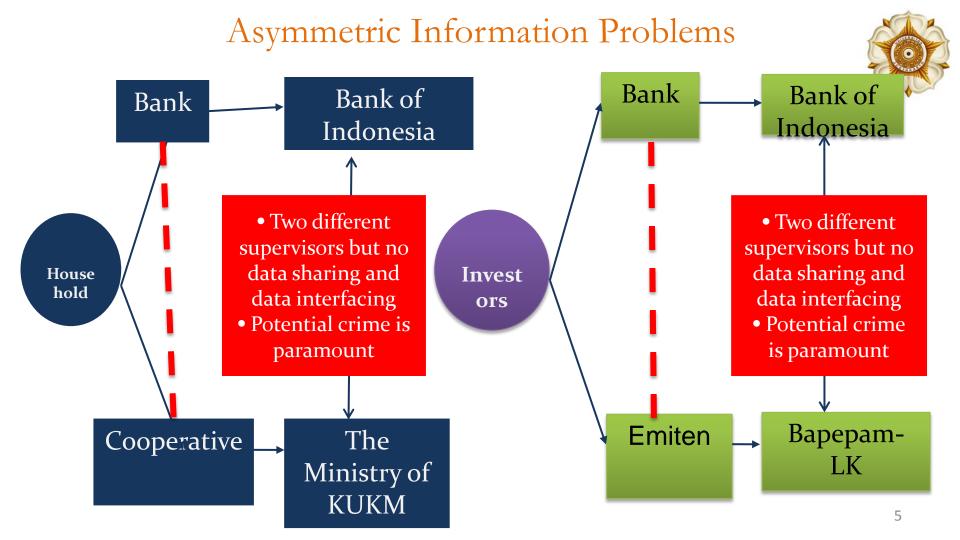
## The Structure of Financial Supervision (Pre-OJK)



### The Structure of Financial Supervision POSt-OJK





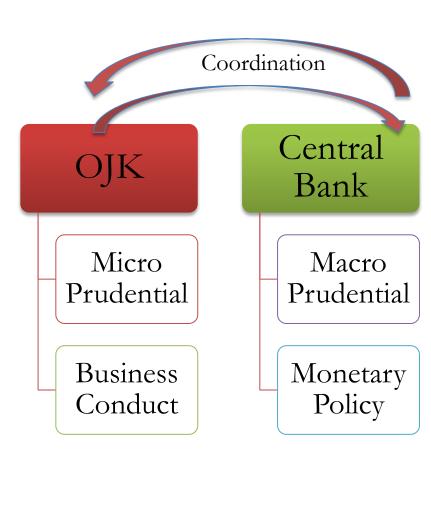


#### Example of Problems in Microfinance

- BMT X was very aggressive in marketing its products and opened its office in an elementary school
- Pupils and staff of five elementary schools became its customers, and they saved their money in the BMT and worthed Rp8 billion.
- Then, the BMT collapsed and the customers were panic and they consulted the regulators:
  - BI: the BMT is not a bank or BPR (rural bank)
  - Bapepam: the BMT is not their supervisee.
  - The Ministry of KUKM: the BMT is their supervisee, but the customer money was not guaranteed by LPS (IDIC)

Mrs X had borrowed money from money lender who act as cooperative Rp3 million. After the 5<sup>th</sup> month, she cannot afford to pay the installment.

- Few months later, her loan became Rp11 million as she has to pay:
  - Interest rate
  - Fee for belated payment
  - Fee for penalty (between 1-5x interest rate)
  - Fee for *debt collector* (Rp1,5 million/visit)
    - In her case the debt collector visited her house twice and she has to pay for it.



- •About 2/3 of the Act focuses on the mechanism to establish a new financial service regulatory authority
- •Little attempt has been made to discuss about monitoring and supervision in the Draft Act
- •The members of board of commission would be chosen by parliament.
  - 7 independence members
  - •2 ex officio from Bank of Indonesia and the Ministry of Finance
- •In the first three years, OJK will be financed by the GOI
  - •In subsequent years, OJK will be financed by financial institutions as they have to pay annual fee to OJK.

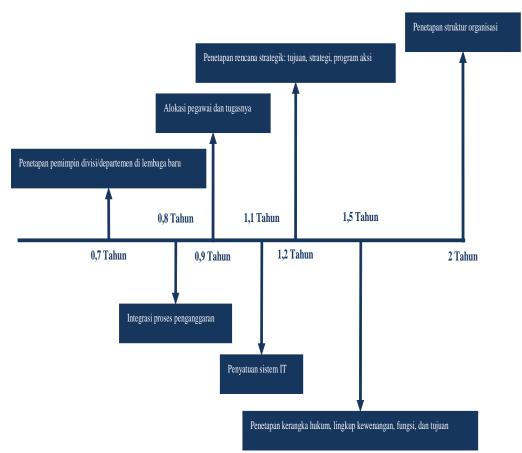
## Would OJK be financed by supervisees?

- •According to the Act, in the first 3 years, OJK will be financed by the GOI
- •Subsequently, OJK will be financed by supervisees in the financial sector
- What is the supervision fee for OJK? Is it a tax or a retribution?
  - •If the fee is a tax, then there will be double taxation as the supervisees have paid income tax
  - •If the fee is a retribution, what is the direct benefits obtained by the supervisees?
- •The fee will give extra burden to customers of the supervisees

	Rivalness	Non-Rivalness
Excludable	Private Goods	Natural Monopoly
Non Excludable	Common Resources	Public Goods

- •If the fee is a retribution:
  - •It will transform financial supervision from public goods to common resources
  - •This creates further complication as if the supervision is similar to toll road: if you don't want to pay then OJK will not supervise you!!!

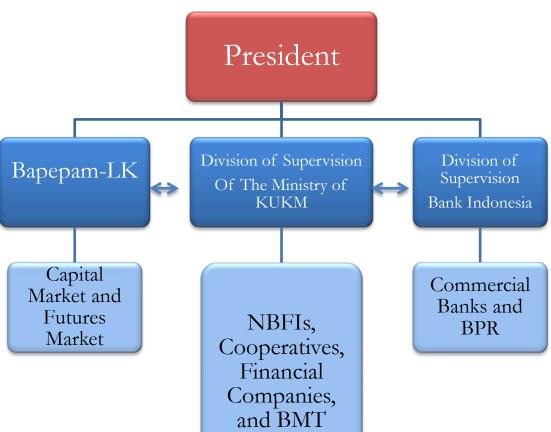
### Estimated time for unification of two organisations



- It took at least 2 years for KPK, PPATK and LPS to make internal arrangement before they can effectively deal with a case
- Since October 2007 only 108 regional offices of BNPB (called BPBD) has been established out of 399 units which should have been established
- During the transition period, if there a crisis strike, then the economy is at vulnerable stage.

## Alternative Models of OJK

## Scenario I: Three Pillars Model



- The three regulators have to conduct data sharing and data interfacing among them (arrow sign)
- Attempts should made to improve the quality of supervision and to minimise the heterogeneity of the quality of supervision (mainstreaming the quality).
- •Attempts should be made to minimise the no man's land of the existing supervision.

#### **Advantages**

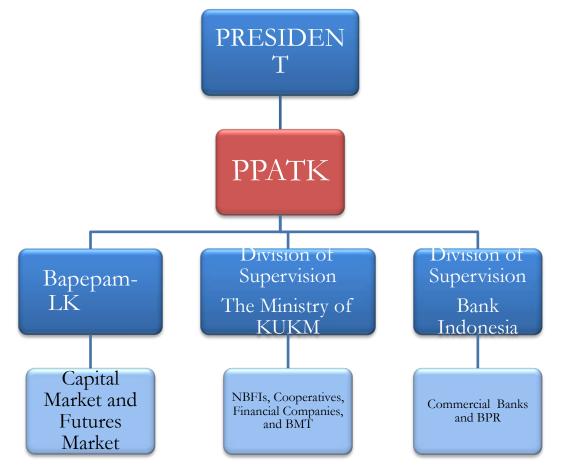
- The coordination among the regulators can be channeled through data sharing and data interfacing
- The Three-Pillar model revitalise the system of supervision without changing its structure
- Mainstreaming of the quality of supervision may be easily conducted
- SPLK has a clear cut the role of supervision, which one should focus more on micro and macro prudential, which one should focus more on business conduct
- All financial institutions can be covered by the SPLK
- SPLK reduces the vulnerability of the economy toward crisis during during the transition period

#### **Complexities**

- The system requires substantial resources to be allocated in order to conduct data sharing and data interfacing
  - The heterogeneity of the quality of information across the regulators are unknown
- The system is in jeopardy if one regulator reluctant to share the data or refuse to improve the quality of supervision.
  - The ego centrism across government departments is paramount
- If the data sharing fails, then the system may not be able to tackle moral hazard in inter market or the emergence of hybrid products.

## Scenario II: Two-Stage Model





#### Two-Stage System

- PPATK ensures that data sharing and data interfacing among the regulators will be conducted •
- Ideally PPATK should have a right to investigate and to prosecute
  - It requires amendment of the money laundering act
- Any inter market case will be dealt by PPATK, whereas within the market case will be dealt by the respective regulator.
- PPATK reports to President

#### Advantages

- Data sharing and data interfacing can be ensured
- The detection rate is expected to improve substantially due to multistage monitoring system
- The mainstreaming on the quality of supervision across regulators is more attainable since it can be imposed and supervised by PPATK
- All financial sectors are covered by the system
- The system will improve the detection rate for money laundering activities.

### Thank You

